

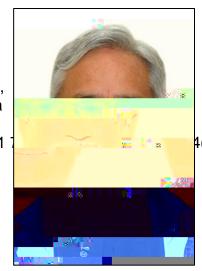
L&T Press Release

Issued by Corporate Brand Management & Communications

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Mr. Shailendra Roy Elevated to L&T Board

Mumbai, March 09, 2012: The Board of Directors of Larsen & Toubro (L&T) approved the elevation of Mr. Shailendra Roy as a Whole-time Director, with immediate effect - March 9, 2012 Mr. Roy is currently Sr. Vice President ² Power Development Business, Corporate Affairs & Corporate Initiatives. He is also a Member of the Executive Management Committee of the Como5.2(f)a4(m)n3(e)y. TJ ET BT /F2 12 Tf 1 0 0 1



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Background:

Larsen & Toubro is a USD 11.7 billion technology, engineering, construction, manufacturing and financial services conglomerate, with global operations. It is RQH RI WKH ODUJHVW DQG PRVW UHVSHFWHG FRPSDQLHV customer ² focused approach and the constant quest for top-class quality have enabled L&T to attain and sustain leadership in its major lines of business over seven decades.